

Agiles Management – introduction to production

The agile transformation in production is the value stream organization. This increases the efficiency of production and reduces production costs. Dr. Schneider defined, piloted and introduced the value stream organization across the company.

Details

The value stream organization is an agile project organization for active control, stabilization and improvement of the supply chain. The focus is on efficient product manufacture to ensure customer delivery and competitiveness.

The head of the value stream organization and his cross-functional team are the ones who take care of the smooth running of all the necessary decisions and processes. Due to their permanent presence in production, disruptions are eliminated as quickly as possible. In addition, the causes of malfunctions are analyzed and sustainable measures are introduced

A new understanding of the role of the superiors is a prerequisite for success. The agile method requires the manager to change from the classic distribution of tasks and control to the provider of capacities and competencies. This strengthens initiative and a sense of responsibility among employees.

The work room (war room) of the value stream team is the place of the documentation and the meeting room. The improvement plan and the action sheets hang here. The management can see the project status, the documentation as well as the current and upcoming tasks at any time.

With the help of a pilot project, the value stream organization is started at a production site and adapted to the needs of the company. A training document is created with the standards developed on the subjects of documentation, processes, continuous improvement and the roles of all participants. This is used for training and rollout at other production sites.

Kontakt

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